

Appendix E – Summary of Projects

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

BOE District	County Council District	Planning Area	Priority	CY Project Starts	Major Projects and Modernizations (State & County Funded)	Total Project Estimated Cost	FY 22 State Funding Request	FY 22 County Funding Request	State Planning Request
2	3	34	1	20	William Wirt MS Replacement	\$94,057,000	\$10,565,705	\$10,599,275	Approved FY17
4	3	13	2	20	New Glenridge Area Middle School	\$93,081,000	\$11,035,860	\$14,196,925	Approved FY20
1	1	3	3	20	Cherokee Lane ES Replacement @ Buck Lodge Site	\$64,375,000	\$0	\$14,208,000	Approved FY20
9	9	N/A	4	21	William Schmidt Outdoor Ed. Center Reno/Additions	\$48,525,000	\$10,539,000	\$9,416,000	Approved FY18
7	7	40	5	22	Suitland HS Complex - Renovation/Replacement	\$227,758,000	\$11,710,417	\$11,516,379	Approved FY21
3	2	3	6	21	Cool Spring ES Renovation/Addition to the Annex	\$85,221,055	\$0	\$3,020,087	LP
1	1	3	7	22	New Northern Area High School	\$209,089,000	\$0	\$3,000,000	LP
1	1	38	8	27	High Point High School - Replacement	\$253,752,000	\$0	\$8,000,000	LP
2	3	38	9	24	Margaret Brent Regional ES Modernization/Addition	\$67,865,000	\$0	\$0	LP
4	5	0	10	26	New International HS at Langley Park	\$39,875,000	\$0	\$0	LP
Major Projects & Modernization Sub Total						\$1,183,598,055	\$43,850,982	\$73,956,666	
BOE District	County Council District	Planning Area	Priority	CY Project Starts	Systemic Projects (State & County Funded)	Total Project Estimated Cost	FY 22 State Funding Request	FY 22 County Funding Request	
6	6	39	11	22	Charles Flowers High School HVAC	\$10,000,000	\$2,181,000	\$3,000,000	
Systemic Projects Sub Total						\$10,000,000	\$2,181,000	\$3,000,000	
BOE District	County Council District	Planning Area	Priority	CY Project Starts	FY22 Future Funded Modernizations & Replacements (State & County Funded)	Total Project Estimated Cost	FY 22 State Funding Request	FY 22 County Funding Request	
1	1	38	13	28	Frances R. Fuchs ECC Modernization/Addition	\$58,154,000	\$0	\$1,800,000	
4	5	14	14	28	Cooper Lane ES Addition & ADA Upgrades	\$31,772,435	\$0	\$0	
4	3	13	15	28	Beacon Heights ES Addition & ADA Upgrades	\$38,224,893	\$0	\$0	
4	5	12	16	28	Bladensburg ES Addition & ADA Upgrades	\$12,500,000	\$0	\$0	
Major Projects & Modernization Sub Total						\$140,651,328	\$0	\$1,800,000	
BOE District	County Council District	Planning Area	State Priority	CY(FY) Starts	Alternative Construction Financed (ACF) Projects #1 Reno/Replacement/New (County Funded)	Total Estimated Cost	FY22 State Funding Request	FY22 County Funding Request	
3	2	3	N/A	21	New Adelphi Area Middle School	\$0	\$0	\$0	
6	6	36	N/A	21	Walker Mill MS Replacement	\$0	\$0	\$0	
4	5	36	N/A	21	Kenmoor Middle School Replacement	\$0	\$0	\$0	
7	7	37	N/A	21	Drew Freeman MS Replacement	\$0	\$0	\$0	
3	2	34	N/A	21	Hyattsville MS Renovation/Replacement	\$0	\$0	\$0	
9	8	32	N/A	21	New Potomac Area K-8 School	\$0	\$0	\$0	
Alternative Construction Financed (ACF) Projects Sub Total						\$34,000,000	\$0	\$34,000,000	

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BOE District	County Council District	Planning Area	Priority	CY(FY) Reno. Starts	Shortfall for Prior Approved Projects (County Funded Only)	Total FY22 - 27 Project Estimated Cost	FY22 State Funding Request	FY22 County Funding Request	
N/A	N/A	N/A	N/A	N/A	Open Space Pod Projects Financial Closeouts	\$1,000,000	N/A	\$1,000,000	
N/A	N/A	N/A	N/A	N/A	Systemic Replacement Project Financial Closeouts	\$5,000,000	N/A	\$5,000,000	
					Shortfall for Prior Approved Project Sub Total	\$6,000,000	\$0	\$6,000,000	
BOE District	County Council District	Planning Area	Priority	CY(FY) Reno. Starts	Staged Renovation Projects (County Funded Only)	Total FY22-27 Project Estimated Cost	FY22 State Funding Request	FY22 County Funding Request	
N/A	N/A	N/A	N/A	22	Healthy Schools (HVAC)	\$60,000,000	N/A	\$2,000,000	
N/A	N/A	N/A	N/A	22	Core Enhancements	\$30,000,000	N/A	\$2,000,000	
N/A	N/A	N/A	N/A	22	Future Ready Teaching & Learning	\$21,150,000	N/A	\$2,000,000	
N/A	N/A	N/A	N/A	22	Safe Passages to Schools (SPS)	\$11,200,000	N/A	\$2,000,000	
N/A	N/A	N/A	N/A	22	Secure Accessible Facilities Entrances Projects (SAFE)	\$4,500,000	N/A	\$750,000	
					Compliance Mandate Projects Sub Total	\$126,850,000	\$0	\$8,750,000	
BOE District	County Council District	Planning Area	Priority	CY(FY) Reno. Starts	Compliance Mandate Projects (County Funded Only)	Total FY22-27 Project Estimated Cost	FY22 State Funding Request	FY22 County Funding Request	
N/A	N/A	N/A	N/A	22	Asbestos Abatement (HCT & HFT)	\$4,875,000	N/A	\$850,000	
N/A	N/A	N/A	N/A	22	ADA Upgrades	\$6,000,000	N/A	\$1,000,000	
N/A	N/A	N/A	N/A	22	Buried Fuel Tank Replacements	\$3,000,000	N/A	\$500,000	
N/A	N/A	N/A	N/A	22	CFC Control and A/C Modernization	\$0	N/A	\$0	
N/A	N/A	N/A	N/A	22	Code Corrections (Fire Alarms, Hydrants)	\$11,045,000	N/A	\$1,875,000	
N/A	N/A	N/A	N/A	22	Lead Remediation	\$2,100,000	N/A	\$500,000	
					Compliance Mandate Projects Sub Total	\$27,020,000	\$0	\$4,725,000	
BOE District	County Council District	Planning Area	Priority	CY(FY) Reno. Starts	Other County-Wide Projects (County Funded Only)	Total FY22-27 Project Budget	FY22 State Funding Request	FY22 County Funding Request	
N/A	N/A	N/A	N/A	22	A/C / HVAC Upgrades	\$90,000,000	N/A	\$15,000,000	
N/A	N/A	N/A	N/A	22	Central Garage/ Transportation Dept. Improvements	\$40,000,000	N/A	\$10,000,000	
N/A	N/A	N/A	N/A	22	Kitchen and Food Services	\$18,000,000	N/A	\$3,000,000	
N/A	N/A	N/A	N/A	22	Land, Building and Infrastructure	\$17,550,000	N/A	\$4,000,000	
N/A	N/A	N/A	N/A	22	Major Repairs Lifecycle Replacements	\$67,095,000	N/A	\$17,095,000	
N/A	N/A	N/A	N/A	22	Parking lots/Driveways	\$9,000,000	N/A	\$1,500,000	
N/A	N/A	N/A	N/A	22	Planning and Design	\$35,000,000	N/A	\$4,000,000	
N/A	N/A	N/A	N/A	22	Playground and Playing Field Replacement	\$3,000,000	N/A	\$500,000	
N/A	N/A	N/A	N/A	22	Roof Replacement	\$60,300,000	N/A	\$10,300,000	
N/A	N/A	N/A	N/A	22	Security Upgrades	\$18,000,000	N/A	\$3,000,000	
N/A	N/A	N/A	N/A	22	Stadium Upgrades	\$21,000,000	N/A	\$3,500,000	
N/A	N/A	N/A	N/A	22	Stand-Alone Classrooms	\$36,000,000	N/A	\$6,000,000	
					Other County-Wide Projects Sub Total	\$414,945,000	N/A	\$77,895,000	
Grand Total						Total FY22-27 Project Estimated Cost	FY22 State Funding Request	FY22 County Funding Request	FY22 State & County Funding Request
						\$1,943,064,383	\$46,031,982	\$210,126,666	\$256,158,648

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Asbestos Ceiling Tile (HCT) Replacement					
BOE District	County Council District	Priority	School	Description	Estimated Cost
5	4	1	Bowie HS	Asbestos Containing Floor Tile Abatement/Install Tile	\$350,000
2	3	2	Parkdale HS	Asbestos Containing Floor Tile Abatement/Install Tile	\$300,000
1	1	3	Laurel HS	Asbestos Containing Floor Tile Abatement/Install Tile	\$200,000
				FY 2022 Subtotal	\$850,000
5	4	1	Bowie HS	Asbestos Containing Floor Tile Abatement/Install Tile	\$300,000
1	1	2	Laurel HS	Asbestos Containing Floor Tile Abatement/Install Tile	\$300,000
4	3	4	Beacon Heights ES	Asbestos Containing Floor Tile Abatement/Install Tile	\$75,000
N/A	N/A	3	Various Schools	Asbestos Containing Floor Tile Abatement/Install Tile	\$150,000
				FY2023 Subtotal	\$825,000
N/A	N/A	N/A	Various Schools	Asbestos Tile Replacement	
				FY2024 Subtotal	\$800,000
N/A	N/A	N/A	Various Schools	Asbestos Tile Replacement	
				FY2025 Subtotal	\$800,000
N/A	N/A	N/A	Various Schools	Asbestos Tile Replacement	
				FY2026 Subtotal	\$800,000
N/A	N/A	N/A	Various Schools	Asbestos Tile Replacement	
				FY2027 Subtotal	\$800,000
				Estimated 6 Year Grand Total	\$4,875,000

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Americans with Disabilities Act (ADA) Upgrades					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	Sasser Administration Bldg.	Elevator/Conveyance System Modernization	\$500,000
7	7	1	Benjamin Stoddert MS	Lift/Conveyance System Replacement	\$95,000
9	9	2	Stephen Decatur MS	Lift/Conveyance System Replacement	\$95,000
1	1	3	Laurel HS (PG2777)	Lift/Conveyance System Replacement	\$110,000
1	1	4	Laurel HS (PG2778)	Lift/Conveyance System Replacement	\$110,000
5	4	5	Whitehall ES	Lift/Conveyance System Replacement	\$90,000
FY 2022 Subtotal					\$1,000,000
9	9	1	Sarratsville HS	Elevator/Conveyance System Modernization (PG1950)	\$500,000
3	2	2	Rosa Parks ES	Lift/Conveyance System Replacement	\$90,000
1	1	3	Martin Luther King MS (PG3494)	Lift/Conveyance System Replacement	\$95,000
1	1	4	Martin Luther King MS (PG3495)	Lift/Conveyance System Replacement	\$95,000
5	4	5	Samuel Ogle MS	Lift/Conveyance System Replacement	\$95,000
1	4	6	Duval HS	Portable Stage Lift	\$30,000
8	8	7	Oxon Hill MS	Lift/Conveyance System Replacement	\$95,000
FY 2023 Subtotal					\$1,000,000
N/A	N/A	N/A	TBD	Various Projects	\$1,000,000
FY 2024 Subtotal					\$1,000,000
N/A	N/A	N/A	TBD	Various Projects	\$1,000,000
FY 2025 Subtotal					\$1,000,000
N/A	N/A	N/A	TBD	Various Projects	\$1,000,000
FY 2026 Subtotal					\$1,000,000
N/A	N/A	N/A	TBD	Various Projects	\$1,000,000
FY 2027 Subtotal					\$1,000,000
Estimated 6 Year Grand Total					\$6,000,000

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Buried Underground Storage Tank Replacement					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	Various Schools TBD	Remove Underground Storage Tanks / Install Above Ground Storage Tanks	\$500,000
FY 2022 Subtotal					\$500,000
9	9	1	Surrattsville HS	Remove Underground Storage Tanks / Install Above Ground Storage Tanks	\$180,000
1	1	2	Laurel HS	Remove Underground Storage Tanks / Install Above Ground Storage Tanks	\$140,000
4	3	3	Gaywood ES	Remove Underground Storage Tanks / Install Above Ground Storage Tanks	\$80,000
5	4	4	Kenilworth ES	Remove Underground Storage Tanks / Install Above Ground Storage Tanks	\$100,000
FY 2023 Subtotal					\$500,000
N/A	N/A	N/A	Various Schools	Replace Buried Fuel Tank	\$500,000
FY 2024 Subtotal					\$500,000
N/A	N/A	N/A	Various Schools	Replace Buried Fuel Tank	\$500,000
FY 2025 Subtotal					\$500,000
N/A	N/A	N/A	Various Schools	Replace Buried Fuel Tank	\$500,000
FY 2026 Subtotal					\$500,000
N/A	N/A	N/A	Various Schools	Replace Buried Fuel Tank	\$500,000
FY 2027 Subtotal					\$500,000
Estimated 6 Year Grand Total					\$3,000,000

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Chlorofluorocarbons (CFC) Control and A/C Modernization					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	TBD (Approximately 12 Schools)	Controls Upgrades (From Johnson to Tridium)	\$0
FY 2022 Subtotal					\$0
N/A	N/A	N/A	TBD (Approximately 12 Schools)	Controls Upgrades (From Johnson to Tridium)	\$0
FY 2023 Subtotal					\$0
N/A	N/A	N/A	TBD (Approximately 12 Schools)	Controls Upgrades (From Johnson to Tridium)	\$0
FY 2024 Subtotal					\$0
N/A	N/A	N/A	TBD (Approximately 12 Schools)	Controls Upgrades (From Johnson to Tridium)	\$0
FY 2025 Subtotal					\$0
N/A	N/A	N/A	TBD (Approximately 12 Schools)	Controls Upgrades (From Johnson to Tridium)	\$0
FY 2026 Subtotal					\$0
N/A	N/A	N/A	TBD (Approximately 12 Schools)	Controls Upgrades (From Johnson to Tridium)	\$0
FY 2027 Subtotal					\$0
Estimated 6 Year Grand Total					\$0

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Code Correction Projects					
BOE District	County Council District	Priority	School	Description	Estimated Cost
8	8	N/A	Thurgood G. Marshall MS	Replace Fire Alarm System	\$250,000
9	9	N/A	Fort Washington Forest ES	Replace Fire Alarm System	\$200,000
5	4	N/A	C. Elizabeth Reig Regional	Replace Fire Alarm System	\$175,000
1	1	N/A	Dwight Eisenhower ES	Replace SwitchGear	\$450,000
7	7	N/A	Bradbury Heights ES	Replace SwitchGear	\$300,000
6	5	N/A	William Paca ES	Replace SwitchGear	\$250,000
6	5	N/A	Judith Hoyer Montessori @ Oakcrest	Replace SwitchGear	\$250,000
FY 2022 Subtotal					\$1,875,000
6	6	N/A	Central HS	Replace Fire Alarm System	\$352,000
6	6	N/A	Kettering MS	Replace Fire Alarm System	\$300,000
9	9	N/A	Melwood ES	Replace Fire Alarm System	\$178,000
9	9	N/A	Gwynn Park HS	Replace Fire Alarm System	\$350,000
3	2	N/A	Hyattsville ES	Replace SwitchGear	\$250,000
3	2	N/A	Rosa L. Parks ES (West Hyattsville)	Replace SwitchGear	\$200,000
N/A	N/A	N/A	Various Schools	Replace SwitchGear	\$100,000
FY 2023 Subtotal					\$1,730,000
N/A	N/A	N/A	TBD	Code Corrections	\$1,440,000
FY 2024 Subtotal					\$1,440,000
N/A	N/A	N/A	TBD	Code Corrections	\$2,000,000
FY 2025 Subtotal					\$2,000,000
N/A	N/A	N/A	TBD	Code Corrections	\$2,000,000
FY 2026 Subtotal					\$2,000,000
N/A	N/A	N/A	TBD	Code Corrections	\$2,000,000
FY 2027 Subtotal					\$2,000,000
Estimated 6 Year Grand Total					\$11,045,000

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Lead Remediation Projects					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	Various - TBD	Lead remediation as needed	\$500,000
				FY 2022 Subtotal	\$500,000
N/A	N/A	N/A	Various - TBD	Lead remediation as needed	\$500,000
				FY 2023 Subtotal	\$500,000
N/A	N/A	N/A	Various - TBD	Lead remediation as needed	\$500,000
				FY 2024 Subtotal	\$500,000
N/A	N/A	N/A	Various - TBD	Lead remediation as needed	\$200,000
				FY 2025 Subtotal	\$200,000
N/A	N/A	N/A	Various - TBD	Lead remediation as needed	\$200,000
				FY 2026 Subtotal	\$200,000
N/A	N/A	N/A	Various - TBD	Lead remediation as needed	\$200,000
				FY 2027 Subtotal	\$200,000
				Estimated 6 Year Grand Total	\$2,100,000

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Healthy Schools					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	TBD	Various Projects	\$2,000,000
				FY 2022 Subtotal	\$2,000,000
N/A	N/A	N/A	TBD	Various Projects	\$12,000,000
				FY 2023 Subtotal	\$12,000,000
N/A	N/A	N/A	TBD	Various Projects	\$12,000,000
				FY 2024 Subtotal	\$12,000,000
N/A	N/A	N/A	TBD	Various Projects	\$12,000,000
				FY 2025 Subtotal	\$12,000,000
N/A	N/A	N/A	TBD	Various Projects	\$12,000,000
				FY 2026 Subtotal	\$12,000,000
N/A	N/A	N/A	TBD	Various Projects	\$10,000,000
				FY 2027 Subtotal	\$10,000,000
				Estimated 6 Year Grand Total	\$60,000,000

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Core Enhancements					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	TBD	Various Projects	\$2,000,000
				FY 2022 Subtotal	\$2,000,000
N/A	N/A	N/A	TBD	Various Projects	\$5,600,000
				FY 2023 Subtotal	\$5,600,000
N/A	N/A	N/A	TBD	Various Projects	\$5,600,000
				FY 2024 Subtotal	\$5,600,000
N/A	N/A	N/A	TBD	Various Projects	\$5,600,000
				FY 2025 Subtotal	\$5,600,000
N/A	N/A	N/A	TBD	Various Projects	\$5,600,000
				FY 2026 Subtotal	\$5,600,000
N/A	N/A	N/A	TBD	Various Projects	\$5,600,000
				FY 2027 Subtotal	\$5,600,000
				Estimated 6 Year Grand Total	\$30,000,000

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Future Ready Teaching & Learning					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	TBD	Various Projects	\$2,000,000
				FY 2022 Subtotal	\$2,000,000
N/A	N/A	N/A	TBD	Various Projects	\$2,450,000
				FY 2023 Subtotal	\$2,450,000
N/A	N/A	N/A	TBD	Various Projects	\$5,050,000
				FY 2024 Subtotal	\$5,050,000
N/A	N/A	N/A	TBD	Various Projects	\$2,450,000
				FY 2025 Subtotal	\$2,450,000
N/A	N/A	N/A	TBD	Various Projects	\$5,950,000
				FY 2026 Subtotal	\$5,950,000
N/A	N/A	N/A	TBD	Various Projects	\$3,250,000
				FY 2027 Subtotal	\$3,250,000
				Estimated 6 Year Grand Total	\$21,150,000

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Safe Passages to Schools (SPS)					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	TBD	Various Projects	\$2,000,000
				FY 2022 Subtotal	\$2,000,000
N/A	N/A	N/A	TBD	Various Projects	\$1,200,000
				FY 2023 Subtotal	\$1,200,000
N/A	N/A	N/A	TBD	Various Projects	\$600,000
				FY 2024 Subtotal	\$600,000
N/A	N/A	N/A	TBD	Various Projects	\$5,000,000
				FY 2025 Subtotal	\$5,000,000
N/A	N/A	N/A	TBD	Various Projects	\$1,200,000
				FY 2026 Subtotal	\$1,200,000
N/A	N/A	N/A	TBD	Various Projects	\$1,200,000
				FY 2027 Subtotal	\$1,200,000
				Estimated 6 Year Grand Total	\$11,200,000

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Secure Accessible Facilities Entrances (SAFE)					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	TBD	Various Projects	\$750,000
				FY 2022 Subtotal	\$750,000
N/A	N/A	N/A	TBD	Varous Projects	\$750,000
				FY 2023 Subtotal	\$750,000
N/A	N/A	N/A	TBD	Various Projects	\$750,000
				FY 2024 Subtotal	\$750,000
N/A	N/A	N/A	TBD	Various Projects	\$750,000
				FY 2025 Subtotal	\$750,000
N/A	N/A	N/A	TBD	Various Projects	\$750,000
				FY 2026 Subtotal	\$750,000
N/A	N/A	N/A	TBD	Varoius Projects	\$750,000
				FY 2027 Subtotal	\$750,000
				Estimated 6 Year Grand Total	\$4,500,000

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HVAC Upgrades					
BOE District	County Council District	Priority	School	Description	Estimated Cost
6	6	1	E. Everertt Just MS	7-RTU, 1 Water Cooled Chiller, Split Air-Cooled Chiller	\$2,500,000
4	3	2	Woodridge ES	HVAC Upgrades	\$3,780,000
6	5	3	Cora Rice ES	HVAC Upgrades	\$1,950,000
6	6	4	Lake Arbor	Air Cooled Chiller Replacement	\$450,000
1	1	5	Laurel High School	Replace 1-Rooftop Cooling Tower	\$375,000
9	8	6	Francis T. Evans ES	Replace 1-Cooling Tower	\$200,000
1	1	7	Martin Luther King MS	AHU3 and Condensing Units	\$1,000,000
1	1	8	Mataponi ES	Multi-Zone RTU	\$500,000
7	6	9	Arrowhead ES	Boiler Replacement	\$700,000
4	3	10	Glendale ES	Boiler Replacement - 2	\$700,000
N/A	N/A	11	Howard B. Owens	Planetarium Dehumidification System	\$500,000
N/A	N/A	12	Various Schools	Emergency Funding	\$2,345,000
FY 2022 Subtotal					\$15,000,000
4	5	1	Robert Gray ES	Replace 1 - Air Cooled Chiller and 2 - ERU's	\$1,800,000
6	6	2	Perrywood ES	Replace 1 - Air Cooled Chiller and 2 - ERU's	\$500,000
N/A	N/A	3	Thomas Claggett Administration	Replace 1 - Water cooled Chiller & 1 - Cooling Tower	\$1,200,000
4	5	4	Bladensburg ES	Replace all Univents and two (2) ERU's	\$1,500,000
4	5	5	Robert Gray ES	Replace two (2) ERU's	\$800,000
4	3	6	Gaywood ES	Replace Boilers with four (4) units	\$1,100,000
7	8	7	Princeton ES	Replace Boilers with two (2) units	\$650,000
2	3	8	Parkdale HS Annex	Software & Controls Upgrades	\$450,000
N/A	N/A	9	Various Schools	Emergency Projects	\$1,000,000
N/A	N/A	10	Various Schools - TBD	DCP HVAC Systemic Projects	\$6,000,000
FY 2023 Subtotal					\$15,000,000
N/A	N/A	N/A	Various Schools	Various Projects	\$15,000,000
FY 2024 Subtotal					\$15,000,000
N/A	N/A	N/A	Various Schools	Various Projects	\$15,000,000
FY 2025 Subtotal					\$15,000,000
N/A	N/A	N/A	Various Schools	Various Projects	\$15,000,000
FY 2026 Subtotal					\$15,000,000
N/A	N/A	N/A	Various Schools	Various Projects	\$15,000,000
FY 2027 Subtotal					\$15,000,000
Estimated 6 Year Grand Total					\$90,000,000

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Central Garage/ Transportation Department Improvements					
BOE District	County Council District	Priority	Garage Facility	Description	Estimated Cost
N/A	N/A	N/A		Balance of the Construction funds for the Administrative Office, Bus Wash and Bus Depot site improvements at Mullikin. The full amount of construction funds for the Administrative Offices, Maintenance Garage, Bus Wash and site improvements at Greenbelt Transportation Bus Facilities.	\$10,000,000
				FY 2022 Subtotal	\$10,000,000
N/A	N/A	N/A		Request full amount of the Design and Construction funds for the Administrative Office, Bus Wash and Bus Depot site improvements at Douglass.	\$10,000,000
				FY 2023 Subtotal	\$10,000,000
N/A	N/A	N/A		Request full amount of the Design and Construction funds for the Administrative Office, Bus Wash and Bus Depot site improvements at Laurel.	\$10,000,000
				FY 2024 Subtotal	\$10,000,000
N/A	N/A	N/A		Request the balance of the financial closeouts for all four (4) bus depot projects.	\$6,000,000
				FY 2025 Subtotal	\$6,000,000
N/A	N/A	N/A		Projects scope and budget will be determined after assessment of the individual bus garages are complete.	\$2,000,000
				FY 2025 Subtotal	\$2,000,000
N/A	N/A	N/A		Projects scope and budget will be determined after assessment of the individual bus garages are complete.	\$2,000,000
				FY 2026 Subtotal	\$2,000,000
				Estimated 6 Year Grand Total	\$40,000,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Kitchen & Food Services					
BOE District	County Council District	Priority	School	Description	Estimated Cost
6	7	N/A	Seat Pleasant ES	Remove and replace exhaust hood. Remove and replace all lighting, upgrading to new LED lighting throughout kitchen. Remove all grease traps and install 500 gallon external grease interceptor and route all drains to external interceptor. Remove floor curbs and replace with matched quarry tile flush to the floor. Discard kettle and replace with combi oven with R/O water filtration system. Remove and replace (1) Set of convection ovens. Remove all milk coolers and turn over to Food Services and replace with (3) new 49" milk coolers. Add 2 burner range. Discard and replace 3 compartment sink. Add new 3 compartment sink and relocate 2 compartment sink to far right wall opposite rear entry door to from L shape with both sinks.	\$625,000
6	7	N/A	Capital Heights ES	Remove and replace exhaust hood. Remove and replace oven. Remove steamer and add combi oven with R/O water filtration system. Add 2 burner gas range. Replace serving line. Turn old serving line over to PGCPSS. Replace all lighting throughout kitchen with LED lights. Remove and replace 2 food warmers. Add AC to kitchen. Add combo walk-in where dishroom is. Remove L shaped wall to accommodate new walk in. Remove all reach in units and turn over to PGCPSS for re-allocation. Remove all floor curbs and make flush with floor. Replace tile floors. Paint walls and ceiling. Remove blower from ceiling. Upgrade all utilities to support new equipment. Replace all prep tables. Remove all grease traps. Add external 500 gallon grease interceptor and tie in all drains, pipes, etc. Add wall with window to create office space with AC/heat, utilities, door, etc. Replace all milk coolers. Turn over old milk cooler to PGCPSS for re-allocation.	\$625,000
N/A	N/A	N/A	Serving Lines Replacement	Disconnect, remove and dispose of 12 existing serving lines. Provide and install new serving lines consisting of 4 hot wells, a frost top, an all purpose counter, and a cashier's stand. Hot well unit will have a single over shelf and sneeze guard with lighting. Hot well unit will include individual temperature control, radiant heat lamp, and incandescent light fixtures and cold plate unit will have a two tier shelf with sneeze guard and lighting. All units will have a fixed tray slide and casters.	\$300,000
3	2	N/A	Thomas Stone ES	Replace exhaust hood. Remove and replace gas range. Add Combi oven with R/O water filtration system. Replace serving line. Replace lighting with LED lights throughout kitchen. Replace 4 prep tables. Add Walk in cooler outside of kitchen to the right of the water fountain if possible. May need to relocate water fountain. Replace all wire shelving in kitchen with Metro shelving. Upgrade all utilities to accommodate new equipment. NOTE: If walk in cooler is not a viable option, remove and replace 6 milk coolers and 2 reach in refrigerators.	\$600,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Kitchen & Food Services					
BOE District	County Council District	Priority	School	Description	Estimated Cost
3	2	N/A	Nicolas Orem MS	Remove and discard serving lines, back counters, close pass-thru entry in wall, remove all floor curbs, remove and relocate 2 compartment and 3 compartment sinks, remove and discard 1 compartment sink, remove and discard exhaust hood, ovens, kettles, floor standing mixers, prep tables(5), all reach-in refrigeration(turn over to PCGPG for re-allocation), remove and discard food warmers(2), milk coolers(2), Demo old walk-in combo unit (convert to walk-in cooler), Add walk-in freezer in old dish room, add new exhaust hood, add new serving lines(2), add (2) two new back counters, add (2) new electric double stack convection ovens, add new combi oven with R/O water filtration system, add new 3 compartment sink, relocate floor drain to accommodate new 2 compartment sink against wall, repair and paint kitchen and office ceiling and walls, add electric range, add new food warmers(2), add new milk coolers(2), add new reach in refrigerators(2), add new 6ft. prep tables(7), level entire kitchen floor. Remove and replace front and back counter in a la carte area. Upgrade all utilities to accommodate new equipment, reconfigure kitchen layout to best use.	\$650,000
			Various Schools	Administration Fees & Miscellaneous	\$200,000
				FY 2022 Subtotal	\$3,000,000
N/A	N/A	N/A	TBD	Kitchen and food Service Projects	\$3,000,000
				FY 2023 Subtotal	\$3,000,000
N/A	N/A	N/A	TBD	Kitchen and food Service Projects	\$3,000,000
				FY 2024 Subtotal	\$3,000,000
N/A	N/A	N/A	TBD	Kitchen and food Service Projects	\$3,000,000
				FY 2025 Subtotal	\$3,000,000
N/A	N/A	N/A	TBD	Kitchen and food Service Projects	\$3,000,000
				FY 2026 Subtotal	\$3,000,000
N/A	N/A	N/A	TBD	Kitchen and food Service Projects	\$3,000,000
				FY 2027 Subtotal	\$3,000,000
				Estimated 6 Year Grand Total	\$18,000,000

**Appendix E Summary of Projects
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Capital Improvement Program Request**

Land, Building Acquisition and Infrastructure					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	Accokeek Academy	Livingston Road Extension	\$4,000,000
				FY 2022 Subtotal	\$4,000,000
N/A	N/A	N/A	Various Sites	Cost to Acquire Land for a New School or Other Facility	\$2,710,000
				FY 2023 Subtotal	\$2,710,000
N/A	N/A	N/A	Various Sites	Cost to Acquire Land for a New School or Other Facility	\$2,710,000
				FY 2024 Subtotal	\$2,710,000
N/A	N/A	N/A	Various Sites	Cost to Acquire Land for a New School or Other Facility	\$2,710,000
				FY 2025 Subtotal	\$2,710,000
N/A	N/A	N/A	Various Sites	Cost to Acquire Land for a New School or Other Facility	\$2,710,000
				FY 2026 Subtotal	\$2,710,000
N/A	N/A	N/A	Various Sites	Cost to Acquire Land for a New School or Other Facility	\$2,710,000
				FY 2027 Subtotal	\$2,710,000
				Estimated 6 Year Grand Total	\$17,550,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Major Repairs/Lifecycle Replacements					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	Facilities Administration Bldg	Office Space Renovation	\$2,000,000
2	4	N/A	Eleanor Roosevelt HS	Replace existing Generator	\$100,000
N/A	N/A	N/A	John Eager Howard Office Bldg.	Replace existing Generator	\$100,000
3	2	N/A	Nicholas Orem MS	Dance Studio	\$70,000
9	9	N/A	G. James Madison MS	Dance Studio	\$70,000
2	4	N/A	Greenbelt MS	Dance Studio	\$70,000
2	1	N/A	Hollywood ES	Sewer & Manhole Replacement	\$150,000
7	6	N/A	North Forestville	Hot Water Heater and Storage Tanks	\$36,000
4	5	N/A	Charles Flowers HS	Replace two (2) existing hot water heaters (PVI)	\$76,000
8	7	N/A	Hillcrest Heights ES	Replace one (1) existing hot water tank (PVI)	\$76,000
9	9	N/A	Baden ES	Interior Painting	\$60,000
4	3	N/A	Beacon Heights ES	Interior Painting	\$60,000
9	9	N/A	Brandywine ES	Interior Painting	\$60,000
1	1	N/A	Buck Lodge MS	Interior Painting	\$75,000
5	4	N/A	C. Elizabeth Reig Regional	Interior Painting	\$60,000
1	4	N/A	Duval HS	Interior Painting	\$160,000
9	9	N/A	Clinton Grove ES	Interior Painting	\$65,000
1	1	N/A	Francis Fuchs ES	Interior Painting	\$60,000
4	3	N/A	Gaywood ES	Interior Painting	\$60,000
2	3	N/A	Charles Carroll MS	Windows, Doors & Storefront	\$2,000,000
4	5	N/A	Rodger Heights ES	Exterior Window & Door Replacement	\$1,500,000
6	6	N/A	Largo HS	Tennis Court Renovation	\$250,000
1	4	N/A	Duval HS	Tennis Court Renovation	\$197,000
3	2	N/A	Chillium ES	Repair Foundation at Rear of Building	\$250,000
2	4	N/A	Greenbelt ES	Repair Retaining Wall	\$150,000
1	1	N/A	Beltsville Academy	Exterior Structural Repairs	\$150,000
2	3	N/A	Charles Carroll MS	Gym Flooring	\$125,000
6	6	N/A	Central High School	Auditorium Reno, seating, rigging/curtains, LED Lighting Upgrade	\$750,000
8	8	N/A	Issac Gourdine MS	Gym Reno Project - Interior bleachers, flooring, lighting upgrade, painting	\$350,000
1	4	N/A	Robert Goddard MS	Gym Reno Project - Interior bleachers, flooring, lighting upgrade, painting	\$350,000
1	1	N/A	Beltsville MS	Gym Reno Project - Interior bleachers, flooring, lighting upgrade, painting	\$350,000
9	9	N/A	Brandywine ES	Stage Flooring Curtains, Lighting	\$95,000
9	9	N/A	James Madison MS	Interior Bleachers	\$150,000
2	3	N/A	Paint Branch ES	Interior Doors	\$200,000
7	7	N/A	William Beans ES	Gang Bathrooms / Tile Floor Replacement	\$50,000
2	3	N/A	Carrollton ES	Media Center & Other Areas / Tile Floor Replacement	\$50,000
9	9	N/A	James Madison MS	Media Center / Carpet or Tile Replacement	\$30,000
3	2	N/A	Mt. Rainer ES	All Classrooms / Carpet or Tile Replacement	\$50,000
6	6	N/A	Central HS	Replace Bathroom Partitions	\$95,000
4	5	N/A	Ardmore ES	Replace Bathroom Partitions	\$50,000
4	5	N/A	Columbia Park ES	Replace Bathroom Partitions	\$50,000
6	6	N/A	H. Winship Wheatley ECC	Replace Bathroom Partitions	\$50,000
2	3	N/A	Paint Branch ES	Replace Bathroom Partitions	\$50,000
5	4	N/A	Pointer Ridge ES	Replace Bathroom Partitions	\$50,000
6	7	N/A	Seat Pleasant ES	Replace Bathroom Partitions	\$50,000
1	1	N/A	Dwight D. Eisenhower MS	Paint all Lockers	\$55,000
9	9	N/A	James Madison MS	Paint all Lockers	\$55,000
N/A	N/A	N/A	Various Schools	Piping Insulation Replacement	\$1,000,000
6	6	N/A	Central High School	Corridor Locker Replacement	\$325,000
5	4	N/A	Samuel Ogle MS	Corridor Locker Replacement	\$275,000
9	9	N/A	Gwynn Park MS	Corridor Locker/Locker Room Replacement	\$275,000
3	2	N/A	Northwestern HS	Boy's Locker Room	\$150,000
1	1	N/A	Beltsville Academy	Water Main & Fire Hydrant Replacement	\$760,000
N/A	N/A	N/A	Various Schools	Emergency Repairs	\$3,350,000
				FY 2022 Subtotal	\$17,095,000
N/A	N/A	N/A	Various Schools	Major Repairs/Life Cycle Replacements	\$10,000,000
				FY 2023 Subtotal	\$10,000,000
N/A	N/A	N/A	Various Schools	Major Repairs/Life Cycle Replacements	\$10,000,000
				FY 2024 Subtotal	\$10,000,000
N/A	N/A	N/A	Various Schools	Major Repairs/Life Cycle Replacements	\$10,000,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Major Repairs/Lifecycle Replacements					
BOE District	County Council District	Priority	School	Description	Estimated Cost
				FY 2025 Subtotal	\$10,000,000
N/A	N/A	N/A	Various Schools	Major Repairs/Life Cycle Replacements	\$10,000,000
				FY 2026 Subtotal	\$10,000,000
N/A	N/A	N/A	Various Schools	Major Repairs/Life Cycle Replacements	\$10,000,000
				FY 2027 Subtotal	\$10,000,000
				Estimated 6 Year Grand Total	\$67,095,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Parking Lots and Driveways					
BOE District	County Council District	Priority	School	Description	Estimated Cost
6	6	N/A	Largo HS / Security Office	Resurfacing all existing asphalt paving areas	\$650,000
4	5	N/A	Templeton ES	Resurfacing all existing asphalt paving areas	\$110,000
4	3	N/A	Seabrook ES	Resurfacing all existing asphalt paving areas	\$150,000
6	6	N/A	Largo HS	Running Track Resurfacing	\$300,000
6	6	N/A	Central HS	Running Track Resurfacing	\$290,000
				FY2022 Subtotal	\$1,500,000
2	3	N/A	Magnolia ES	Repave all asphalt surfaces	\$150,000
1	1	N/A	Oaklands ES	Repave all asphalt surfaces	\$100,000
2	3	N/A	Parkdale HS	Repave all asphalt surfaces	\$300,000
1	1	N/A	Dwight D. Eisenhower	Repave all asphalt surfaces	\$250,000
N/A	N/A	N/A	Forestville Bus Lot	Repave all asphalt surfaces	\$280,000
4	5	N/A	Cooper Lane ES	Repave all asphalt surfaces	\$150,000
8	9	N/A	Friendly HS	Repave all asphalt surfaces	\$270,000
				FY2023 Subtotal	\$1,500,000
N/A	N/A	N/A	Various - TBD	Improvements to Driveways/Parking Lots/Entrances	\$1,500,000
				FY2024 Subtotal	\$1,500,000
N/A	N/A	N/A	Various - TBD	Improvements to Driveways/Parking Lots/Entrances	\$1,500,000
				FY 2025 Subtotal	\$1,500,000
N/A	N/A	N/A	Various - TBD	Improvements to Driveways/Parking Lots/Entrances	\$1,500,000
				FY 2026 Subtotal	\$1,500,000
N/A	N/A	N/A	Various - TBD	Improvements to Driveways/Parking Lots/Entrances	\$1,500,000
				FY 2027 Subtotal	\$1,500,000
				Estimated 6 Year Grand Total	\$9,000,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Planning and Design					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	Various Schools		\$4,000,000
				FY 2022 Subtotal	\$4,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2023 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2024 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2025 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2026 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$7,000,000
				FY 2027 Subtotal	\$7,000,000
				Estimated 6 Year Grand Total	\$35,000,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Playground Equipment/Recreation					
BOE District	County Council District	Priority	School	Description	Estimated Cost
8	8	1	Oxon Hill ES	Install new playground equipment for Pre-K, K-2, 3-5.	\$100,000
9	9	2	Melwood ES	Replace playground equipment K-5.	\$80,000
7	7	3	Bradbury Heights ES	Replace playground equipment for Pre-K, K-2, 3-6.	\$100,000
6	7	4	Carmondy Hills ES	Replace playground equipment for K-2, 3-6.	\$90,000
4	3	5	Beacon Heights ES	Replace playground equipment for K-2, 3-6.	\$90,000
N/A	N/A	6	Various Schools	Emergency Playground Equipment Replacement	\$40,000
FY 2022 Subtotal					\$500,000
7	6	N/A	Arrowhead ES	Replace Playground Equipment	\$75,000
2	4	N/A	Springhill ES	Replace Playground Equipment	\$80,000
6	7	N/A	Concord ES	Replace Playground Equipment	\$80,000
8	8	N/A	Glenridge ES	Replacement playground equipment K-2, 3-6	\$85,000
9	9	N/A	Rose Valley ES	Replace Playground Equipment	\$80,000
1	1	N/A	Various Schools	Emergency Equipment Repairs	\$100,000
FY 2023 Subtotal					\$500,000
N/A	N/A	N/A	Various Schools	Replacement playground equipment.	\$500,000
FY 2024 Subtotal					\$500,000
N/A	N/A	N/A	Various Schools	Replacement playground equipment.	\$500,000
FY 2025 Subtotal					\$500,000
N/A	N/A	N/A	Various Schools	Replacement playground equipment.	\$500,000
FY 2026 Subtotal					\$500,000
N/A	N/A	N/A	Various Sites	Replacement playground equipment, tennis court renovation	\$500,000
FY 2027 Subtotal					\$500,000
Estimated 6 Year Grand Total					\$3,000,000

**Appendix E Summary of Projects
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Roof Replacement					
BOE District	County Council District	Priority	School	Description	Estimated Cost
4	5	N/A	Bladensburg ES	Roof & HVAC Rooftop Equipment Replacement	\$3,200,000
2	4	N/A	Greenbelt ES	Roof Replacement	\$1,900,000
8	8	N/A	Apple Grove ES	Roof Replacement	\$1,800,000
N/A	N/A	N/A	Sasser Administration - Phase 1	Roof Replacement	\$1,600,000
8	7	N/A	Potomac HS Aux. Gym	Roof Replacement	\$350,000
4	5	N/A	Columbia Park ES	Roof Replacement	\$1,300,000
5	4	N/A	Bowie HS Auditorium	Roof Replacement Repair	\$50,000
9	9	N/A	James Madison MS	Roof Replacement Repair	\$100,000
					\$10,300,000
N/A	N/A	N/A	Various		\$10,000,000
				FY 2023 Subtotal	\$10,000,000
N/A	N/A	N/A	Various		\$10,000,000
				FY 2024 Subtotal	\$10,000,000
N/A	N/A	N/A	Various		\$10,000,000
				FY 2025 Subtotal	\$10,000,000
N/A	N/A	N/A	Various		\$10,000,000
				FY 2026 Subtotal	\$10,000,000
N/A	N/A	N/A	Various		\$10,000,000
				FY 2027 Subtotal	\$10,000,000
				Estimated 6 Year Grand Total	\$60,300,000

**Appendix E Summary of Projects
FY 2022-2027
Capital Improvement Program Request**

Security Upgrades					
BOE District	County Council District	Priority	School	Description	Estimated Cost
3	2	N/A	Adelphi ES	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$170,000
8	8	N/A	Allenwood ES	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$170,000
5	4	N/A	High Bridge ES	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$170,000
8	7	N/A	Hillcrest ES	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$170,000
3	2	N/A	Langley Park ES	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$170,000
3	2	N/A	Nicholas Orem MS	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$350,000
8	8	N/A	Oxon Hill MS	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$350,000
6	5	N/A	Thomas Pullen MS	Install 35 Interior IP Cameras and 15 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$350,000
2	4	N/A	Eleanor Roosevelt HS	Install 70 Interior IP Cameras and 25 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$550,000
6	6	N/A	Largo HS	Install 70 Interior IP Cameras and 25 Exterior Cameras, Camera Server, Work Station and 42 inches monitor.	\$550,000
FY 2022 Subtotal					\$3,000,000
N/A	N/A	N/A	TBD	Various Projects	\$3,000,000
FY 2023 Subtotal					\$3,000,000
N/A	N/A	N/A	TBD	Various Projects	\$3,000,000
FY 2024 Subtotal					\$3,000,000
N/A	N/A	N/A	TBD	Various Projects	\$3,000,000
FY 2025 Subtotal					\$3,000,000
N/A	N/A	N/A	TBD	Various Projects	\$3,000,000
FY 2026 Subtotal					\$3,000,000
N/A	N/A	N/A	TBD	Various Projects	\$3,000,000
FY2027 Subtotal					\$3,000,000
Estimated 6 Year Grand Total					\$18,000,000

**Appendix E Summary of Projects
FY 2022-2027
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Stadium Upgrade Projects					
BOE District	County Council District	Priority	School	Description	Estimated Cost
9	9	N/A	Frederick Douglass HS	Exterior bleachers, press box, turf field, lighting, running track	\$3,500,000
FY 2022 Subtotal					\$3,500,000
8	8	N/A	Crossland HS	Exterior bleachers, press box, turf field, lighting, running track	\$3,500,000
FY 2023 Subtotal					\$3,500,000
1	4	N/A	Duval HS	Exterior bleachers, press box, turf field, lighting, running track	\$3,500,000
FY 2024 Subtotal					\$3,500,000
6	6	N/A	Central HS	Exterior bleachers, press box, turf field, lighting, running track	\$3,500,000
FY 2025 Subtotal					\$3,500,000
8	9	N/A	Friendly HS	Exterior bleachers, press box, turf field, lighting, running track	\$3,500,000
FY 2026 Subtotal					\$3,500,000
N/A	N/A	N/A	TBD	Exterior bleachers, press box, turf field, lighting, running track	\$3,500,000
FY 2027 Subtotal					\$3,500,000
Estimated 6 Year Grand Total					\$21,000,000

**Appendix E Summary of Projects
FY 2022-2027
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Stand-Alone Classrooms					
BOE District	County Council District	Priority	School	Description	Estimated Cost
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2022 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2023 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2024 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2025 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2026 Subtotal	\$6,000,000
N/A	N/A	N/A	Various Schools		\$6,000,000
				FY 2027 Subtotal	\$6,000,000
				Estimated 6 Year Grand Total	\$36,000,000